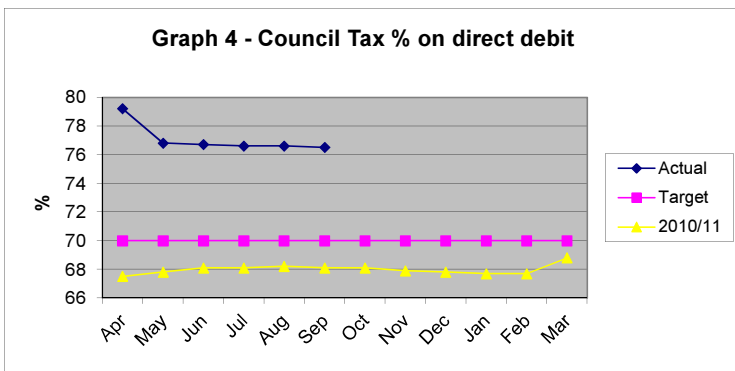
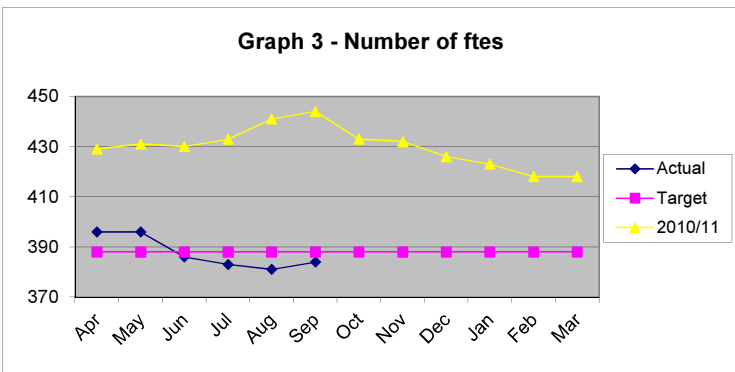
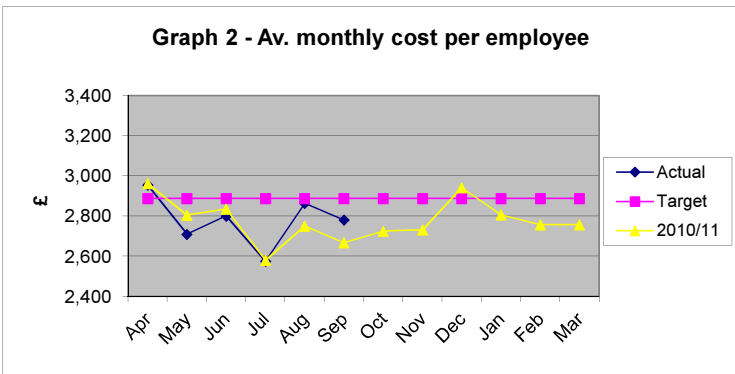
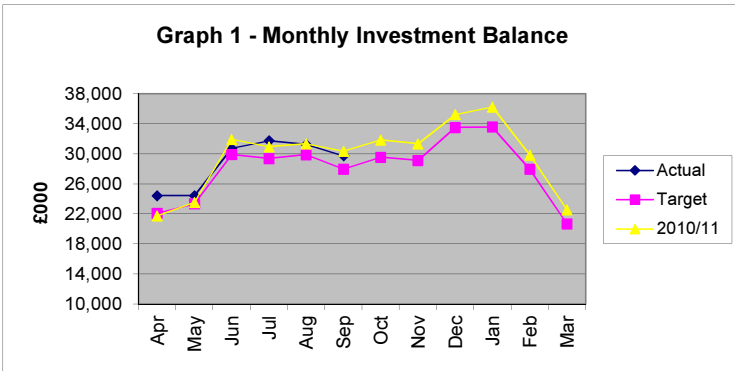


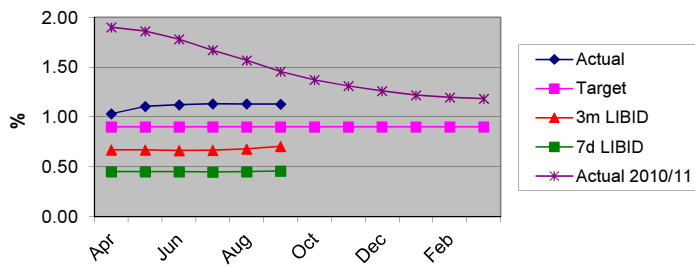
**Finance Advisory Group Finance Indicators 2011/12
as at end September 2011**

Description	target	actual	Variance	%	notes	graph
Monthly investment balance £000	27,983	29,750	1,767	6.3%	Total investments at month end. Precepts are paid in 10 instalments of roughly £6m, but not in June or December. Therefore, we receive cashflow benefits until the last 2 precept payments go out in February and March. The target figures have been updated to reflect the Balance Sheet position as at 31/03/11.	1
Average monthly cost per employee (non cumulative) £	2,887	2,781	-106	-3.7%	Target is annual pay budget divided by budget ftes, figures include agency and casual staff.	2
Number of ftes	388	384	-4	-1.0%	Target is budgeted ftes.	3
Council Tax % collected for 2010/11	58.8	58.9	0.1	0.2%	LPIFS 19. Monthly cumulative figures	-
NNDR % collected for 2010/11	60.5	59.7	-0.8	-1.3%	LPIFS 20. Monthly cumulative figures.	-
Council Tax payers % on direct debit	70.0	76.5	6.5	9.3%	LPIFS8 - % on direct debit	4
Investment return % 3 month LIBID 7 day LIBID	0.90 0.70 0.46	1.13	0.23	25.5%	Cumulative return on investments. Target is budget assumption	5
Sundry debtors: debts over 21 days £000	35	32	-3	-8.6%	21 days is taken as the base as the first reminder is issued after 3 wks.	6
Sundry debtors: debts over 61 days £000	20	29	9	45.0%	61 days is when the third reminder is issued (debts exclude items on 'indefinite hold', e.g. debtors in administration) KCC owed £6,000 for the 8-12s project as at 30/09/11.	7

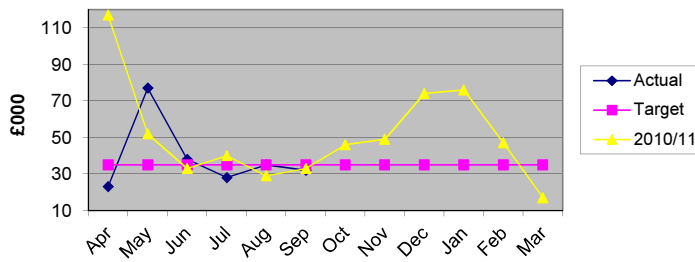
**Finance Advisory Group Finance Indicators 2011/12
 as at end September 2011**



Graph 5 - Investment Return %



Graph 6 - Sundry debts over 21 days



Graph 7 - Sundry debts over 61 days

